

Task Name	Tasks as described in grant application	Deliverables as described	Tasks as completed	Funding Source	Final Deliverables and Key Outcomes
<b>Task 1: Development Plans</b>	Create TOD Policies and zoning codes to implement station area plans	Codes for adoption by each city	Created new TOD policy and zoning codes for adoption by each city	FTA grant Hennepin County staff in-kind	<a href="#">City Actions on TOD Zoning -chart</a> ; Hennepin County, 2020
	Market analysis to inform plans and minimize displacement	N/A	Completed a commercial market analysis and development assessment.	FTA grant Hennepin County staff in-kind Hennepin County cash match Partner cities cash match	<a href="#">Commercial Market Analysis</a> ; Perkins + Will, July 2018  <a href="#">Station Area Development Assessment</a> ; Perkins + Will, July 2018
<b>Task 2: Infrastructure Plans</b>	Transit connection plans that include multi-modal street designs with pedestrian and bike connections, wayfinding, and landscaping	Report and maps with location/types/sizes of improvements, cross sections, cost estimates, and other information needed by cities/county and private sector to include in capital improvement plans.	Prioritized and created plans for 10 bike and pedestrian trails (both off- and on-street) connecting to station areas. Trails were completed to a 60% design level.	FTA grant Hennepin County staff in-kind Hennepin County cash match Partner cities cash match	<a href="#">Bottineau Community Works Infrastructure Advanced Planning Study Technical Memorandum</a> ; SRF Consulting, December 2018  <a href="#">Bottineau Community Works METRO Blue Line Extension Planning for Community Connections project overview</a> ; SRF Consulting, December 2018  <a href="#">Bottineau Community Works METRO Blue Line Extension Planning for Community Connections</a> ; SRF Consulting, December 2018  Note: 60% plan sheets are available upon request
	Feasibility of bus circulators at key LRT stations	Feasibility study of bus circulator	Developed report on shared mobility options, including bus circulator, at three key station areas: 93rd Avenue, 85th Avenue, and Golden Valley Road.	FTA grant Hennepin County staff in-kind Hennepin County cash match Partner cities cash match	<a href="#">Bottineau Community Works Infrastructure Advanced Planning Study – Shared Mobility Recommendations</a> ; SRF Consulting, October 2018
	TOD district infrastructure that enables mixed use development	N/A	Created a wayfinding plan for the Bottineau Corridor to include Minneapolis.  Conducted 5 infrastructure demonstration projects, 1 in each corridor city	FTA grant Hennepin County staff in-kind  Match from Center for Prevention/Blue Cross Blue Shield of Minnesota	<a href="#">Bottineau Wayfinding Plan</a> ; SRF Consulting, March 2020  <a href="#">Bottineau Wayfinding Plan Project Summaries</a> ; SRF Consulting, March 2020  <a href="#">Bottineau Corridor demonstration projects</a> ; Hennepin County, 2018
<b>Task 3: Housing Strategy</b>	Inventory of existing conditions	N/A	Completed Housing Inventory	Hennepin County staff in-kind	<a href="#">Bottineau Corridor – Blue Line Extension LRT Housing Inventory</a> ; Center of Innovation and Excellence, Hennepin County, July 2017
	Market feasibility to determine gaps; Strategy to address gaps	N/A	Completed Gaps Analysis	FTA grant Match from St. Paul Foundation grant	<a href="#">Bottineau Community Works Station Area Housing Gaps Analysis</a> ; Perkins + Will, June 2018
	Develop corridor-wide housing strategy to ensure a range of housing choices and opportunities	Corridor-wide housing strategy to ensure a full range of housing choices	Created a document that draws from Inventory and Gaps Analysis to highlight needs, gaps and tools to address a full range of housing choices in the Bottineau Corridor.	Hennepin County staff in-kind	<a href="#">Bottineau Housing Investment Framework</a> ; Hennepin County, 2020
<b>Task 4: Economic</b>	Corridor-wide marketing, branding, and economic development strategy to attract	Corridor-wide strategies to attract new businesses and development, connect	Created a corridor-wide brand and marketing strategy to attract businesses, development and investment.	FTA grant Hennepin County staff in-kind City of Minneapolis cash match	<a href="#">Northwest Crossing Brand Book</a> ; Neka Creative, 2020  <a href="#">Northwest Crossing Messaging Matrix</a> ; Neka Creative, 2020

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<b>Development Strategy</b>	businesses and denser, mixed-use development	disadvantaged populations to jobs and educational opportunities and assist existing small businesses.	Created interactive PDF to promote the corridor for economic development.	FTA grant Hennepin County staff in-kind Match from GreaterMSP	<a href="#">Northwest Crossing Development Guide</a> ; Perkins + Will; March 2020
			Facilitated two tours of local TOD projects, a workshop on development density and a Technical Advisory Panel for corridor city staff and policymakers (Urban Land Institute-MN).	Supporting work through Urban Land Institute -MN	<a href="#">Bottineau Advisory Services – 2017 Work Plan Progress</a> ; ULI-MN, December 2017  <a href="#">Bottineau LRT Corridor TAP: A ULI Minnesota Technical Assistance Panel for Bottineau Corridor Community Works</a> ; ULI Minnesota, September 2018
	Strategy to connect low-income residents to jobs and educational opportunities	N/A	Provided BrookLynk internships for youth ages 14-21 in Brooklyn Center and Brooklyn Park through The Brooklyn Bridge Alliance for Youth. 39 living wage internships were provided 2018	Supporting work by Hennepin County	<a href="#">Brooklyn Bridge Alliance for Youth Partnership contract scope</a> ; Hennepin County & Brooklyn Bridge Alliance, May 2017  <a href="#">Brooklynk: A Place-Based Strategy to Increase Employment in the Public Sector Proposal for Partnership</a> ; Brooklyn Bridge Alliance for Youth, December 2016  <a href="#">Brooklynk Internship Subsidy Totals</a> ; Hennepin County, 2018
	Strategy to assist small businesses already located in the corridor	N/A	Provided technical assistance to small businesses within ¼ -1/2 mile of station areas, with a particular emphasis on immigrants and business owners of color.	Hennepin County staff in-kind Supporting work through McKnight Foundation grant	<a href="#">Blue Line Workplan 2019</a> ; NDC/ACER 2019  <a href="#">Bottineau Workplan</a> ; NEON, 2019  <a href="#">Progress report October 2019 – April 2020</a> ; NDC/ACER & NEON, compiled by Hennepin County
Task 5: Innovative Financing Strategies for TOD	Develop specific financing tools and strategies needed to implement station area plans  Identify resource gaps in the corridor and develop tools and policies to address those gaps	Financing strategies and timelines to implement Tasks 1, 2, 3, and 4	Updated TOD Funding Guide including conversion to a sortable database. Provided strategies to finance all the major categories of TOD including a separate report on commercial components of TOD projects. Evaluated the financial feasibility of nine potential real estate development concepts in six of the station areas and recommended resources to finance the funding gaps. Provided an executive summary of the four major tasks.	FTA grant Metro Transit	<a href="#">TOD Funding Database</a> ; Baker Tilly, July 2020  <a href="#">Funding for Types of Real Estate</a> ; Baker Tilly, July 2020  <a href="#">City Projects</a> ; Baker Tilly, July 2020  <a href="#">Executive Summary</a> ; Baker Tilly, July 2020

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<b>Task 6: Community Engagement</b>	Integrated into the other five tasks	Ensure a targeted strategy to engage traditionally under-represented groups and disadvantaged communities	Created BCW Community Engagement Framework for the Bottineau Corridor.	Hennepin County staff in-kind Match from Center for Prevention/Blue Cross Blue Shield of Minnesota	<a href="#">Bottineau Community Works Community Engagement Framework</a> ; Hennepin County, updated March 2020
			Contracted with Nexus Community Partners for Health Equity Engagement Cohort (HEEC) work		<a href="#">HEiP Final Report</a> ; Nexus Community Partners, June 2018
			Held Corridor Development Initiative workshops for multiple sites in the Bottineau Corridor (Twin Cities LISC).	FTA grant Hennepin County staff in-kind	<a href="#">Robbinsdale LRT Station Area Corridor Development Initiative Summary Report and Final Recommendations</a> ; Twin Cities LISC, August 2018  <a href="#">Brooklyn Park/85<sup>th</sup> Ave LRT Station CDI Development Guidelines</a> ; Twin Cities LISC, August 2018
			Created community engagement plan with final report on concept plans for Task 2 - 10 bike and pedestrian trails (both off- and on-street) connecting to station areas with a focus on traditionally under-represented groups and disadvantaged communities.	FTA grant Hennepin County staff in-kind	<a href="#">Bottineau Community Works Connectivity Project Community Engagement Report</a> ; Community Design Group, May 2018  <a href="#">Bottineau Community Work Connectivity Project – Community Engagement Report – Final Report</a> ; Community Design Group, August 2019
			Compiled community engagement summaries for market analysis and housing reports	FTA grant Hennepin County staff in-kind	<a href="#">Community engagement summaries for market analysis and housing reports</a> ; compiled by Hennepin County, from Perkins + Will reports, 2018
			Conducted outreach to small businesses within ¼ mile of station areas, with an emphasis on immigrants and business owners of color, engaging them in small business technical assistance.	Supporting work through McKnight Foundation grant	<a href="#">Bottineau Small Business Technical Assistance Contract Scope of Work – Neighborhood Development Center (NDC)</a> ; Hennepin County, October 2019  <a href="#">Bottineau Small Business Technical Assistance Contract Scope of Work – Northside Economic Opportunity Network (NEON)</a> ; Hennepin County, October 2019  See also Task 4 Blue Line Workplan 2019; NDC/ACER 2019 and Bottineau Workplan; NEON, 2019
			Created and implemented community engagement plan for marketing & branding contract	FTA grant Hennepin County staff in-kind	<a href="#">Section 2: Engagement Activities, Northwest Crossing Brand Book</a> ; Neka Creative, 2020
			Created and implemented community engagement plan for wayfinding contract	FTA grant Hennepin County staff in-kind	<a href="#">Bottineau Corridor Wayfinding Project Community Engagement Summary of Findings</a> ; SRF Consulting, November 2019
			Conducted community report-back sessions and survey	FTA grant Hennepin County staff in-kind	<a href="#">Community Engagement on Advanced Planning Recommendations memo</a> ; Hennepin County, March 2020

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			Created communications materials that can be used to provide an overview of the FTA work to communities and policymakers	FTA grant Hennepin County staff in-kind	<a href="#">Bottineau Community Works Executive Summary (tri-fold brochure)</a> ; Damon Farber, April 2020  <a href="#">Bottineau Community Works 2020 (slide deck)</a> ; Damon Farber, April 2020